

Vertical Conflict on Regional Autonomy between the Regent of the Meranti Islands and the Governor of Riau and the Ministry of Finance



Konflik Vertikal Otonomi Daerah antara Bupati Kepulauan Meranti dengan Gubernur Riau dan Kementerian Keuangan

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ABSTRACT


In the process of implementing regional autonomy, conflict is inevitable. Internal disputes between autonomous areas, vertical conflicts between autonomous regions, and horizontal conflicts between autonomous regions are the three categories of conflicts involving regional autonomy. This study examines uncommon vertical disputes in autonomous territories, namely the dispute between the Ministry of Finance, the Governor of Riau, and the Regent of the Meranti Islands. The purpose of this study is to elucidate the mechanisms behind conflict, including its origins and ways to resolve it. The study's findings suggest that the very little fiscal support given to the Meranti Islands Regency Government is what triggers the conflict process, which starts with interaction. Special Financial Assistance (BKK) is budget support from the provincial government of Riau, whereas Profit Sharing Funds (DBH) are budget support from the federal government. Limited resources, such as a tiny APBD, regional poverty, and a large number of unemployed people who migrate to neighboring countries as migrant laborers are the root causes of this conflict. The divergent objectives of the Ministry of Finance, the Governor of Riau, and the Regent of the Meranti Islands constitute the second cause of conflict. The Governor believes that funds will be distributed based on statistics and indicators, the Regent wants to deliver as much funding as possible to the regions, and the Ministry of Finance considers financial equality across the area. The third source of conflict is miscommunication, which includes spreading the word through the media and making diabolical remarks in public forums directed at the Ministry of Finance. The personality of the Meranti Islands Regent, who exudes a spectacular and haughty demeanor while leading the government, is the fourth point of contention. The final methods of resolving conflicts are negotiation and mediation.

Kata Kunci

*Konflik;
 Otonomi Daerah;
 Resolusi Konflik;*

ABSTRAK

Dalam menjalankan otonomi daerah tidak terlepas dari konflik. Konflik otonomi daerah dibagi menjadi tiga diantaranya konflik horizontal antar daerah otonom, konflik vertikal daerah otonom dan konflik internal daerah otonom. Penelitian ini membahas mengenai konflik vertikal daerah otonom yang jarang terjadi yaitu konflik Bupati Kepulauan Meranti dengan Gubernur Riau dan Kementerian Keuangan. Tujuan dalam penelitian ini menjelaskan proses konflik terjadi, beberapa hal yang menjadi objektif sumber konflik dan resolusi konflik. Hasil penelitian ini menunjukkan bahwa proses konflik diawali dengan interaksi disebabkan nilai bantuan anggaran yang dikucurkan ke Pemerintah Kabupaten Kepulauan Meranti sangat kecil. Bantuan anggaran dari Pemerintah Provinsi Riau yaitu Bantuan Keuangan Khusus (BKK) sedangkan dari pemerintah pusat yaitu Dana Bagi Hasil (DBH). Sumber konflik ini disebabkan oleh keterbatasan sumber seperti APBD yang kecil, kemiskinan di daerah dan banyak masyarakat yang tidak mempunyai lapangan pekerjaan sehingga menjadi TKI di negara tetangga. Sumber konflik kedua adalah tujuan yang berbeda di antara Bupati Kepulauan Meranti, Gubernur Riau dan Kementerian

	<p>Keuangan. Bupati mempunyai pemikiran untuk membawa anggaran sebanyak-banyaknya ke daerah, sementara itu Gubernur mempunyai pemikiran anggaran dikururkan sesuai data dan indikator dan Kementerian Keuangan berpikir pemerataan keuangan seluruh daerah Sumber konflik ketiga adalah komunikasi yang tidak baik seperti berbantah-bantahan di media dan penyampaian kata-kata iblis dan setan dalam forum resmi yang ditujukan kepada Kementerian Keuangan. Sumber konflik keempat adalah pribadi Bupati Kepulauan Meranti memang terlihat sensasional dan arogan dalam menjalankan pemerintahan. Resolusi konflik akhirnya dilakukan dengan cara dialog dan juga mediasi.</p>
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Introduction

Regional autonomy means that each region has more rights and authority in running the government to regulate all the interests of its community. Carrying out regional autonomy cannot be separated from the potential for conflict. Political conflicts are triggered by the political interests of certain groups. Usually a struggle for position or power in politics. Political conflict can be formulated as a form of difference of opinion, competition and conflict between a number of groups or organizations in an effort to obtain and/or maintain something from the government (Surbakti, 1997).

If we look at the locus of regional autonomy conflicts that occur, the conflicts are divided into three (3). First, horizontal conflict between autonomous regions. This conflict is caused by horizontal authority factors which are driven by the struggle for cross-border natural and economic resources. This conflict involves local governments of the same level. Second, vertical conflict between autonomous regions. This conflict involves disputes between autonomous regions and the provincial government as representatives of the central government. Third, internal conflict in the autonomous region. This conflict involves local political elites involving the local executive and legislature in an area. This conflict usually occurs after regional head elections which also involve feuds between regional heads and deputy regional heads (Irtanto, 2021).

Horizontal conflict as occurred in Tasikmalaya. The problem of controlling regional assets can also trigger prolonged horizontal conflicts between autonomous regions, as happened in Tasikmalaya Regency and Tasikmalaya City. This conflict could be resolved after the role of the West Java Provincial Government and the District Attorney from the two regional governments facilitated both parties. This conflict, which has been going on for eighteen (18) years, ended with the handover of sports facilities assets from the Tasikmalaya Regency Government to the Tasikmalaya City Government. The Tasikmalaya Regency Government requires the submission of the certificate by requesting the construction of sports facilities in the Tasikmalaya Regency area which is currently neglected (Wahyuningsih et al., 2020).

On the other hand, the formation of new autonomous regions can create vertical conflicts over regional autonomy. The expansion of Banten Province created disputes between the Banten elite and the West Java elite. This conflict not only gave rise to disputes between local elites but also involved elites at the central level. Factors causing this conflict include elite groupings, historical factors, economic factors, political factors and ethnic factors (Rohmah, 2018). This kind of conflict benefits the party that wants to expand and harms

the parent province that relinquishes it in terms of power. Apart from being caused by the expansion of new autonomous regions, the conflict was also caused by the election of regional heads (Husen, 2016).

In terms of coordination and supervision of government administration, this also creates disharmony between the Gorontalo Provincial and Gorontalo City Governments. This occurs because of the negative perception that districts/cities are not part of the Provincial Government and the regulations for implementing government in the regions are not strict (Junus & Potabuga, 2018) . However, among these many stories there are also stories of harmonious power relations as happened in the Special Region of Yogyakarta Province. Factors causing harmonious relations include first, the district/city regional nomination scheme which makes regional head candidates carry out the sowan tradition with the Governor of Yogyakarta, who in fact is Sri Sultan Hamengkubuwono. Second, the relationship that is built between each regional head and the Governor is essentially a relationship between the people and the sultan. Third, the special authority given by the state to the Special Region of Yogyakarta (Rahmawati et al., 2023).

The community most often sees conditions of internal disputes between autonomous regions, for example disputes between the Provincial Government and the Provincial DPRD. The Governor of DKI Jakarta is at odds with the DKI Jakarta DPRD regarding the determination of the 2015 Regional Revenue and Expenditure Budget (APBD). This internal conflict in the autonomous region is caused by divided local government and differences in interests between the DKI Governor and the DKI Jakarta DPRD. However, this conflict can be resolved by involving the Ministry of Home Affairs with mediation efforts (Jumadin & Wibisono, 2021).

After the Helsinki agreement, Aceh was given a lot of special authority which ultimately gave rise to conflict for themselves (Basri, 2014). The conflict between the Governor of Aceh and the Aceh People's Representative Council (DPRA) resulted in the use of the right of interpellation nine (9) times. This occurs due to a lack of communication from the Governor to the DPRA, poor governance, alleged violations of regulations and tug-of-war between the interests of the two (2) institutions (Azhar. Hasan, 2013). Conflicts do not only occur in two (2) different institutions, but also occur between authorities within the same regional government. The Regent and Deputy Regent of Aceh Besar are in conflict due to having different views in carrying out their authority and duties. The cause of this conflict is due to injustice in the distribution of power between the Regent and Deputy Regent of Aceh Besar. The Deputy Regent of Aceh Besar believes that if he is given an appropriate portion of power,

he will contribute to the running of regional government. This conflict can be resolved through mediation facilitated by existing interest groups (Muhajir et al., 2021). Disputes regarding regional heads and deputy regional heads often occur after deputy regional heads feel abandoned, making deputy regional heads vulnerable to becoming political opponents in the regional head election contest for the next period.

Of the many conflicts, not many have researched the vertical conflict of regional autonomy between the Regent and the Governor or even the conflict between the autonomous region and the Central Government. Researchers will examine the vertical conflict that occurred between the Regent of the Meranti Islands, H. Muhammad Adil, and the Governor of Riau, H. Syamsuar, as well as the conflict between the Regent of the Meranti Islands and the central government, especially the Ministry of Finance of the Republic of Indonesia. The Regent of the Meranti Islands seemed angry with the Governor of Riau, so that in every administration of the Riau Province Government, the Meranti Islands Regency did not want to participate and participate. Among them is the implementation of the Riau Province MTQ, Meranti Islands Regency did not send representatives because there was no budget (Imron, 2022b). At the Riau Province Sports Week event, Meranti Islands Regency also did not send any athletes. Although in the end there were athletes who continued to attend with self-supporting budgets from the people of Meranti Islands Regency (Fatimah, 2022). The Regent of the Meranti Islands also rejected a working visit from the Governor of Riau to this archipelago (Susanti, 2022). Lastly, the Regent did not attend the coordination meeting of Regents/Mayors throughout Riau Province which was chaired by the Minister of Home Affairs, thus making the Minister of Home Affairs angry with the attitude he took (Siregar, 2022a). This research will explain the factors that cause conflict and solutions for resolving vertical conflicts in regional autonomy.

Method

Based on the problem raised in this research, namely the conflict between the Regent of the Meranti Islands and the Governor of Riau and the Central Government, the type of research used is descriptive qualitative using data collection techniques, namely through interviews and documentation of reading literature or written sources such as books, previous research, news and articles related to research.

Result and Discussion

The vertical regional autonomy conflict studied was the conflict between the Regent of the Meranti Islands in Riau Province and the Governor of Riau and the Central Government, especially the Ministry of Finance. This conflict occurs because there are differences in interests that cannot be avoided in implementing regional autonomy. Gareth R. Jones said that organizational conflict is a clash that occurs when behavior is directed at one goal to hinder or thwart another goal. The definition of conflict can be understood simply as a process of conflict expressed between two or more parties who are interdependent regarding the object of conflict, using patterns of conflict behavior or interaction that produce conflict outcomes. From this definition, there are several indicators of conflict that need to be explained, including the process, two or more parties, interdependence, conflict regarding the object of conflict, expressed, patterns of behavior, conflict interactions and conflict outcomes (Asiah, 2018).

The conflict process that occurred in the autonomous region in Riau involved the Regent of the Meranti Islands for the 2020-2024 period H. Muhammad Adil, the Governor of Riau for the 2018-2023 period H. Syamsuar and the Ministry of Finance. The initial interaction that gave rise to conflict was regarding Special Financial Assistance (BKK), which the Meranti Islands Regent assessed as having very little aid value. The BKK value is IDR. 3,860,000,000,- with details of assistance items for teacher assistant salaries, development assistance for each sub-district in the district and assistance for habitable housing. With the amount considered small, the Regent of the Meranti Islands expressed the insinuation that in the future the Riau Provincial Government would not need to help the region because education and health in the Meranti Islands Regency could already be said to be good. The Meranti Islands Regency Government only asked for a budget for the construction of one of the alai to mengkip roads in the Meranti Islands Regency area along 24 kilometers (Desmawanto, 2022).

The Meranti Islands Regent's decision was rejected by the Meranti Islands Regency DPRD. This difference of opinion was conveyed by the Deputy Chair of the Meranti Islands Regency DPRD, Iskandar Budiman, who said that the BKK's rejection was unreasonable just because it wanted to build the alai to mengkip road. Even though the alai to mengkip road has been budgeted at Rp. 22,000,000,000, - (22 Billion Rupiah). The Deputy Chair of the DPRD also said that the total BKK value came from a proposal from the Meranti Islands Regency Government (Imron, 2022a). The Governor of Riau also denied that he had acted unfairly towards the people of Meranti Islands Regency. The Governor of Riau said that the total budget allocated to the Meranti Islands Regency in 2022 is IDR. 130, 20 Billion. This value has increased from 2021 which was only IDR. 73.81 Billion (Siregar, 2022b).

The words of the devil and Satan were uttered by the Regent of the Meranti Islands at an event attended by the Director General (Dirjen) of Financial Balance of the Ministry of Finance, Lucky Alfirman. The Regent of Meranti Islands said that the Revenue Sharing Fund (DBH) given to Meranti Islands Regency was very small. In this event, the Director General of Financial Balance at the Ministry of Finance said that DBH already has a formulation in accordance with the law. The Regent of the Meranti Islands said that he had requested an audience with the Minister of Finance three times but never received a response according to his wishes. The Regent of the Meranti Islands also said that if the central government is unable to manage the district, it should be given to a neighboring country. Other controversial expressions were also made, such as threats to take up arms (Rachman, 2022). From the interactions that occurred, feelings of anger and disappointment were created by the Regent of the Meranti Islands. This conflict occurred for a long time and continuously, disrupting the functioning of the government.

This conflict occurred between more than two organizations, namely the Regent of the Meranti Islands and the Governor of Riau and the Ministry of Finance of the Republic of Indonesia. The conflict that occurs characterizes a feud or debate between one government organization and another government organization. These three government organizations are interrelated organizations in running government. The Meranti Islands Regency Government is an autonomous region within the Riau Province. Meanwhile, Riau Province is an extension of the Central Government in the regions and the Ministry of Finance is a government organization that regulates all kinds of government budgeting, both central government and regional government. The object of conflict in this conflict is regarding the budget which is expressed in an attitude of anger and disappointment. The conflict interactions that occurred were ultimately discussed in the media.

Conflict is used as a step to achieve change, if change cannot be achieved through peaceful means then change will be carried out by creating conflict. Conflict can also occur naturally due to objective conditions. According to Wirawan, several objective things that cause conflict include limited resources, different goals, interdependence, organizational differentiation, jurisdictional ambiguity, inappropriate reward systems, poor communication, inhumane treatment, violating human rights and violating the law. , various characteristics of social systems, personality needs, feelings and emotions, the mindset of some humans who are not independent, a culture of conflict and violence (Asiah, 2018).

The conflict between the Regent of the Meranti Islands and the Governor of Riau and the Ministry of Finance was caused by several objective things (sources of conflict). The first

is limited resources where humans always experience limitations to support their lives. The first source in question is the budget. The Regional Revenue and Expenditure Budget (APBD) of the Meranti Islands Regency Government for 2022 is IDR. 1,405 T. Meanwhile, the 2023 Meranti Islands Regency Government APBD is IDR. 1.46 T. The size of this APBD is considered small when compared with other districts/cities in Riau. With the lack of job opportunities, it makes it difficult for many Island District residents to meet their daily needs, so they decide to become illegal workers in Malaysia with higher wages than in their own country (Azmi & Bahri, 2021).

With so many people in Meranti Islands Regency looking for jobs abroad, this is an indicator of poverty. Based on data from the Central Statistics Agency (BPS), Meranti Islands Regency is included in the 50 poorest regions in Indonesia at the district/city level. This is inversely proportional to the wealth of natural resources that exist there, even though this area is one of the large oil and gas producers in Indonesia. Meranti Islands Regency is also the poorest district on Sumatra Island and the poorest in Riau (Idris, 2023). From the table below we can see the percentage of poverty in Meranti Islands Regency each year.

Table 1.1 Percentage of Poor Population in Riau by Regency/City

Regency/City	Percentage of Poor Population by Regency/City (Percent)		
	2023	2022	2021
Kuantan Singingi	8.07	8.24	8.97
Indragiri Hulu	6.06	6.14	6.18
Indragiri Hilir	5.64	5.98	6.18
Pelalawan	8.15	8.97	9.63
Siak	5.23	5.07	5.18
Kampar	7.04	7.12	7.82
Rokan Hulu	9.72	9.95	10.40
Bengkalis	6.31	6.32	6.64
Rokan Hilir	7.07	6.73	7.18
Kepulauan Meranti	22.98	23.84	25.68
Pekanbaru	3.16	3.06	2.83
Dumai	3.21	3.20	3.42
RIAU	6.68	6.78	7.12

Source: Central Statistics Agency (BPS)

If we look at the BKK obtained by the Meranti Islands Regency in 2022 according to the Decree of the Governor of Riau Number Kpts.2/I/20022 concerning Determination of Provincial Government BKK Allocations to Regency/City Governments sourced from the Riau Province Regional Revenue and Expenditure Budget, the value is the smallest compared to other districts/cities. There are 5 items given BKK by the Riau Provincial Government to existing Regencies/Cities. The first 5 items are for the salary of assistant teachers, the amount for each person is IDR. 2,000,000,-, the second is for sub-districts, the amount for each sub-district is Rp. 100,000,000,-, the third is Livable Houses, the amount for each house is Rp. 70,000,000,-, the fourth is for MTQ, the amount of which is Rp. 7,000,000,000,- and this is only assistance to the hosting district and the fifth is assistance for the Provincial Sports Week (Porprov) amounting to Rp. 15,000,000,000,-. From the table below we can see the amount of assistance provided to each district/city.

Table 1 Total Recapitulation of Special Financial Assistance for the Riau Provincial Government

NO	REGION/CITY	AMOUNT
1	KABUPATEN BENGKALIS	Rp 13.426.000.000
2	KABUPATEN INDRAGIRI HILIR	Rp 17.028.000.000
3	KABUAPTEN INDRAGIRI HULU	Rp 15.401.000.000
4	KABUPATEN KAMPAR	Rp 26.052.000.000
5	KABUPATEN KEPULAUAN MERANTI	Rp 3.860.000.000
6	KABUPATEN KUANTAN SINGINGI	Rp 30.192.000.000
7	KABUPATEN PELALAWAN	Rp 8.090.000.000
8	KABUPATEN ROKAN HILIR	Rp 16.020.000.000
9	KABUPATEN ROKAN HULU	Rp 20.140.000.000
10	KABUPATEN SIAK	Rp 10.787.000.000
11	KOTA DUMAI	Rp 10.466.000.000
12	KOTA PEKANBARU	Rp 14.052.000.000

Source: Riau Provincial Government

Meranti Islands Regency is one of the largest oil and gas producers in Indonesia. In 2022, this region will receive DBH of 114 billion with an oil price of 60 US dollars per barrel. In discussions on the 2023 APBD, the price of oil rose to 100 US dollars per barrel. In 2022 there will be 13 wells drilled and in 2023 there will be 19 wells drilled so that the production target reaches 9000 barrels per day. When oil yield conditions increase, the additional DBH increase allocation is only IDR 700 million. This is what the Regent of the Meranti Islands protested against the central government through the Ministry of Finance at the National

Coordination Meeting for Regional Management and Expenditure Revenue in Indonesia (Santoso, 2022).

Second is the problem of different goals, the Meranti Islands Regency Government has different goals from the Riau Provincial Government. Differences in objectives also occur with the Central Government, especially the Ministry of Finance. The Regent of the Meranti Islands aims to ensure that much of the Riau Provincial Government's budget is distributed to his area. Meanwhile, the Riau Provincial Government views that the budget is disbursed to the regions in accordance with data and indicators. Likewise regarding DBH, the Regent of the Meranti Islands wants a large DBH, while the Ministry of Finance has rules for allocating the budget in accordance with the existing rules and regulations taking into account the principle of equalization.

Third is the problem of poor communication. The conflict between the Meranti Islands Regency Government and the Riau Provincial Government began with mutual arguments in the media. The Head of the Riau Province Communication and Information Service said that the Meranti Islands Regency Government in 2022 will receive a total of Rp. 130 Billion. Meanwhile, the Meranti Islands Regency Government stated that the assistance provided by the Provincial Government was only IDR 3.86 billion (Amin, 2022). There are differences in perception between the Meranti Islands Regency Government and the Riau Provincial Government. The Meranti Islands Regency Government is questioning the Special Financial Assistance (BKK), the distribution of which is already proportional. Meanwhile, the Riau Provincial Government provides overall general financial assistance data.

The Regent of the Meranti Islands also made poor communications to the Ministry of Finance in the form of a protest. Protests are a natural thing in a democracy, but the choice of words used for protests is a source of conflict. The Regent of the Meranti Islands, H. Muhammad Adil, uttered the words "devils and satan" in front of the Director General of Financial Balance of the Ministry of Finance Lucky Alfirman. Apart from these words, another sentence is "hand over the meranti to neighboring countries, especially if they don't want to take care of the area just because they take funds from oil production" as if the central government is carrying out colonialism in its own country. The threat of separatism by taking up arms was conveyed by the Regent of the Meranti Islands with the sentence "Is it necessary for Meranti to take up arms?" (Rachman, 2022). Deputy Minister of Finance Suahasil Nasara said that there is no problem if you want to provide input but with good data and methods. The Deputy Minister of Finance also deeply regrets the way of thinking of the Regent of the Meranti Islands who wants to move to another country (Anggela, 2022b).

The fourth source of conflict is the personality of the person in conflict. The Regent of the Meranti Islands is the result of the 2020 simultaneous regional head elections. Previously he was a member of the Riau Province DPRD from the National Awakening Party. Appointed as Regent of the Meranti Islands by and given the mandate as chairman of the Meranti Islands PKB DPC. H. Muhammad Adil often gives surprises, including suddenly resigning from the chair of the Meranti Islands PKB DPC on the grounds that he wanted to focus on serving as Regent, but not long ago he joined the PDI Perjuangan cadre. H. Muhammad Adil also seemed too quick to make a declaration with his winning team to run as a Candidate for Governor of Riau at the end of January 2023 (Imron, 2023).

The controversy over H. Muhammad Adil's attitude was not only that, the Regent of the Meranti Islands was not present at a coordination meeting with the Minister of Home Affairs which was attended by Tito Karnavian. The Regent of the Meranti Islands also prohibited all bureaucrats from the Meranti Islands Regency Government from attending this activity. Apart from that, H. Muhammad Adil also did not get along with the previous Regent of the Meranti Islands, Irwan Nasir. The dispute began in the Whatsapp group where Irwan Nasir wrote that Muhammad Adil was incompetent in running the government so he used mosque money and cow money. This made Muhammad Adil feel slandered and finally reported Irwan Nasir to the Meranti Islands Police (Syukur, 2023). H. Muhammad Adil also once refused a working visit from the Governor of Riau to the Secretariat of one of the Enterprises Owned by Bagan Melibur Village, Merbau District, Meranti Islands Regency. Due to the refusal of the Regent of the Meranti Islands, the Governor of Riau finally canceled his visit (Putra, 2022).

In leading the Meranti Islands Regency Government, H. Muhammad Adil also often made controversial policies, including implementing system rules one way (one way) at 65 road points for the reason of reducing congestion. However, what became controversial were the 300 officers guarding the road, consisting of freelance daily workers (THL), doctors, nurses and even former officials who were dismissed from their jobs by the Regent of the Meranti Islands (Ichsan, 2021). The Regent of the Meranti Islands also transferred hundreds of employees and demoted several employees who did not comply with the rules. The reason for the employee's demotion was because they did not pass the competency test, had low integrity and were not loyal to the leadership. From these transfers and demotions, many employees have reported the Regent of the Meranti Islands to KASN and the Riau Ombudsman (Rizal, 2022). Many employees in the Meranti Islands were transferred to remote areas of the Meranti Islands Regency without considering their position and rank (Imron, 2021). From several of

these controversies, it is clear that the sensational and arrogant attitude of the Regent of the Meranti Islands in leading the government is clear.

According to Fisher, the conflict resolution process in order to create a conflict resolution needs to generate trust, facilitate dialogue, negotiation, mediation and arbitration (Benjamin et al., 2013). In the case of the conflict between the Regent of the Meranti Islands and the Governor of Riau, it was facilitated by the Mantiasa Village Government, Tebing Tinggi Barat District, Meranti Islands Regency. The Village Government invited both parties, namely the Regent of the Meranti Islands and the Governor of Riau, to the Mantiasa Village kenduri event. The Regent of the Meranti Islands took advantage of this opportunity to convey several aspirations, including fighting for oil and gas DBH to the central government which was considered unfair, building infrastructure to overcome flooding and the Governor of Riau on that occasion promised to pay more attention to the Meranti Islands Regency. The Governor of Riau also confirmed that the financial assistance disbursed to Meranti Islands Regency was worth billions of rupiah (Yusni, 2023). In this dialogue, there was a good discussion between the Regent of the Meranti Islands and the Governor of Riau so that the two parties became reconciled and could work together in developing their region.

Meanwhile, the conflict created between the Regent of the Meranti Islands and the Ministry of Finance can be resolved through mediation. The Ministry of Home Affairs has taken the role of mediator in the debate over oil and gas DBH transferred by the central government to the Meranti Islands Regency Government. During the mediation, the Ministry of Finance and the Ministry of Energy and Mineral Resources were also invited to listen to each other's statements and seek agreement to create a solution to this conflict (Anggela, 2022a). Before the mediation took place, the Regent of the Meranti Islands was summoned by the Ministry of Home Affairs to provide advice on maintaining ethics in communicating as a public official. The Ministry of Home Affairs does not hesitate to reprimand regional heads and ask that regional heads be able to maintain their behavior and not speak harshly (Nugraheny & Asril, 2022).

Conclusion

From the results of this research, several conclusions can be drawn that the vertical conflict in the autonomous region involving the Regent of the Meranti Islands with the Governor of Riau and the Ministry of Finance began with budget problems from the Provincial Government and the Central Government which were deemed inappropriate by the Regent of the Meranti Islands. Disputes are also carried out in public by public officials by uttering

unethical words for the public to hear. The source of the conflict between the Regent of the Meranti Islands was caused by several objective things. First, limited resources, namely the small APBD of Meranti Islands Regency and a high percentage of poverty. This condition forces most people to go abroad to look for a livelihood. This is the desire of the Regent of the Meranti Islands to increase the budget of the Riau Provincial Government and the Central Government for the benefit of the community.

The second objective thing that is a source of conflict is different goals. Each of these institutions has different goals in carrying out their duties and functions so that potential conflicts can occur. The Riau Provincial Government must think about how the budget is distributed proportionally and the Central Government thinks about how equality occurs while the Government Meranti Islands Regency is thinking about how to withdraw as much budget as possible from the center. The third objective thing that became a source of conflict was poor communication initiated by the Regent of the Meranti Islands. This incident should have been communicated in a good and professional way. The fourth objective thing that is the source of conflict is the personality of the Regent of the Meranti Islands, H. Muhammad Adil, who is known to be arrogant and sentimental.

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